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decision making on China and Taiwan during the crucial era when the US was considering moving from a policy of isolating China to a policy of engagement culminating in Nixon's historic 1972 trip to China William Waltman Newmann has created an Evolution Balancing model tested with case studies focusing on China policy by Kennedy Johnson Nixon and Ford showing how the relationships between a president and his advisors change based on the weaknesses or pathologies of the president's management style The author's research is based on declassified archival material from the Eisenhower Kennedy Johnson Nixon and Ford presidential libraries

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