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structures that lie beneath the creation of its famed Toyota Production System From the perspective of a professional with 30 years experience in the auto industry Hino presents a fresh and detailed analysis of Toyota s essential management system from its very beginnings into the 21st century The ultimate goal is not simply to mimic Toyota s formula but to learn from it and in doing so surpass it From the Translator s Foreword Unlike most Toyota watchers Hino urges us to set our sights not on replicating Toyota s success but on surpassing it This point is crucial because it moves our attention away from slavish imitation of what is visible on the surface and challenges us to tap into deeper and more powerful mechanisms of excellence This is not a cookbook and it is not Toyota Lite It deserves serious study application and experimentation Learn how Toyota thinks Hino is telling us Learn Toyota s strengths make them your own and then exceed them Andrew Dillon September

U.S. International Trade Performance and Outlook United States. Congress. House. Committee on Ways and Means. Subcommittee on Trade,1992 Trade Policy Legislation United States. Congress. Senate. Committee on Finance,1993

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