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within the automotive industry the creation and introduction of company specific standardised production systems It
gradually emerged with the introduction of the Chrysler Operating System COS in the mid 1990s and represents a distinct
step in the process towards implementing the universal principles of lean thinking as propagated by the MIT study For the
academic field of industrial sociology and labour policy the emergence of this trend seems to mark a new stage in the
evolution of the debate about production systems in the automotive industry J rgens 2002 2 particularly as it seems to
undermine the stand of the critics of the one best way model Boyer and Freyssenet 1995 The introduction of company level
standardised production systems marks the starting point of the present study At the core of it is a case study about the M
ercedes Benz Production System MPS **Motor Cycling and Motoring** ,1986 *Chilton's Import Car Manual, 1992-1996*
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